

Code Manager Evolution Project REC PAB Update: 25th August 2026

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Project Summary



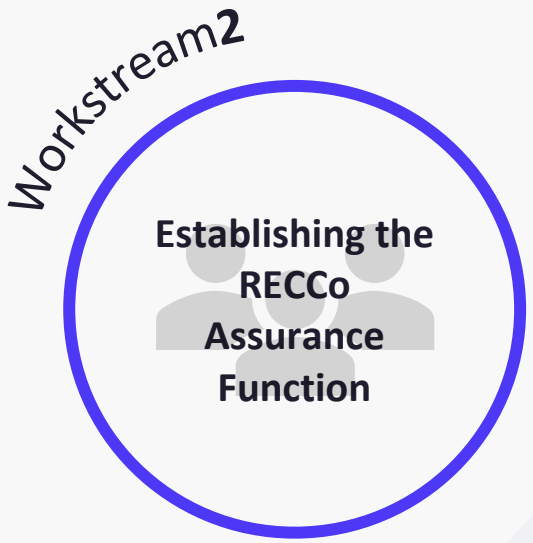
Key Achievements

- ✓ RECCo has updated the PAOP and RRR following industry consultation
  - We reviewed and addressed consultation feedback
  - We engaged with responding parties and collaborated with service providers
  - Updates also include addition of Risk Thresholds for Risk Drivers 7.27, 8.12, and 8.13 (CoO) following Deloitte's monitoring activities
- ✓ Papers submitted to seek PAB approval of the PAOP & RRR
  - To be published, with RECCo Assurance Strategy, after approval with effective date of 1 September 2026

Key Activities for Next Period

- ❑ Seek approval from the PAB to publish RRR & PAOP
- ❑ Publish PA Strategy, PAOP, RRR & PAM

Project Summary



Key Achievements

- ✓ Secretariat Role has been awarded to a candidate who will join RECCo on 1st September
- ✓ RECCo Business Processes have been signed off ready for publication
- ✓ LWIs have been drafted review are underway due for completion by 1st September
- ✓ Support has been provided for service dress rehearsals
- ✓ Finalised regular PAB papers schedule
- ✓ PAB member engagement sessions led by Kat H

Key Activities for Next Period

- ❑ Operational Assurance Lead candidate interviews
- ❑ Onboard PAB Secretariat
- ❑ Support providers during Post-implementation Period
- ❑ Sign off LWIs

Project Summary



Key Achievements

- ✓ The Mobilisation Working Group and wider governance forums continue to monitor progress, managing and escalating risks, issues and dependencies.
- ✓ Mobilisation plans remain on track across all service providers, with attention shifting to final assurance, service transition and implementation readiness.
- ✓ Go-live criteria exist for every workstream; readiness evidence is under review to close outstanding actions before implementation.
- ✓ Workshop outputs are now embedded in operational processes, and knowledge transfer and handover continue across the services.
- ✓ Deloitte's engagement to provide dashboards will continue through September so Capgemini can complete a parallel run, validating processes and outputs before assuming full-service responsibility.
- ✓ The priority is closing readiness actions, keeping providers aligned, proving delivery during the parallel run and controlling residual risks for a successful implementation.

Key Activities for Next Period

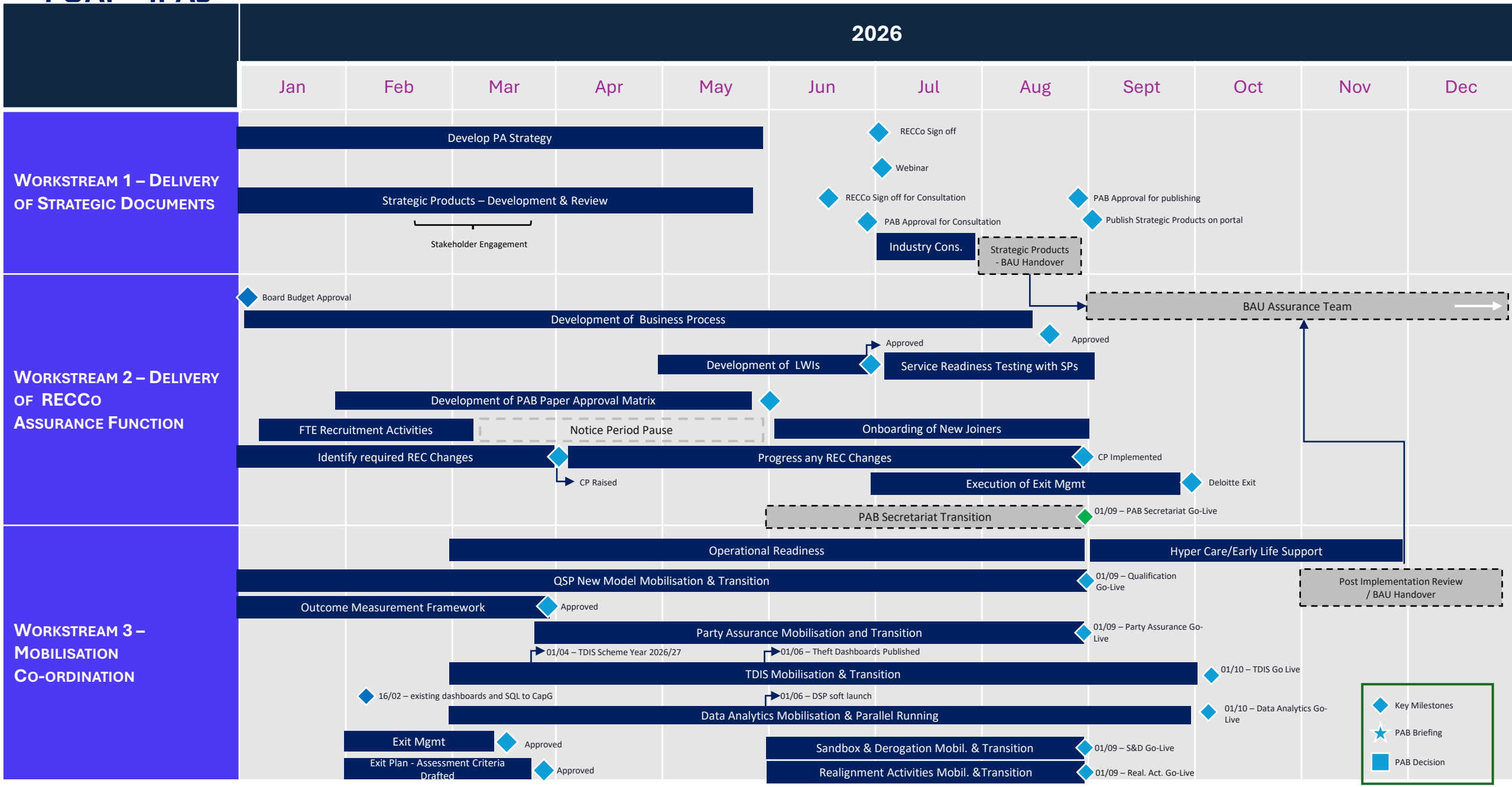
- ❑ Finalise outstanding transition activities, including knowledge transfer, operational documentation, support arrangements and supplier dependencies
- ❑ Complete operational readiness assessments, evidence reviews and service rehearsals ahead of the Steering Committee Go/No-Go decision.

Project Challenges

- ❑ Capgemini flagged an increasing risk that 2 dashboards would not be ready for the intended parallel run prior to 1st September
- ❑ Through collaborative engagement with all service providers, Deloitte has agreed to maintain their dashboard delivery through September to mitigate external impacts
- ❑ The parallel run will now happen in September, with Capgemini taking over from 1st October

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Any questions

If you have any follow-up questions or would like to discuss anything from today's session in more detail, please feel free to reach out:

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